

CLIENT CASE STUDY >>>



Transforming Finance to Deliver Business Impact and Financial Expertise at World-class Efficiency

CHALLENGE



Our client **initiated a Finance Transformation ("FT") program** to transform Finance to deliver business impact and financial expertise at world-class efficiency consistent with its business model.

Zeevo professionals **designed standard global processes** leveraging the client's current and planned application systems and best practices, as well as **provided a multi-year roadmap of transformation initiatives** supported by a high-level business case.

>>> APPROACH

- ▶ Utilized business process modeling ("BPMN") tools to design standardized and harmonized global close to disclose processes
- ▶ Conducted regional workshops to validate the current state and develop the vision of the to-be state
- ▶ Designed a governance structure to establish ownership for global end-to-end finance and accounting processes and identified processes for migration to shared services
- ▶ Developed regional implementation and multi-year roadmaps of transformation initiatives

>>> OUTCOME

- ▶ The client benefited from a multi-year "Finance Transformation" roadmap to deliver standard, global close-to-disclose processes based on leading practices and the optimization of the client's global ERP system
- ▶ The enhanced closed process targeted approximately \$20mm of annual recurring savings
- ▶ The client significantly improved operational and control processes as a result of this initiative, reducing errors and exceptions handled and reducing the time to close each period-end

ZEEVO'S VALUE ADD

- ▶ Effectively leveraged prior change management training and experience to set and manage expectations around change
- ▶ Used system implementation experience to provide relevant guidance and insights specifically relevant to system optimization project
- ▶ Clear project framework established with clear roles and responsibilities outlined
- ▶ Project-related risks clearly outlined and addressed in advance of implementation initiatives from the roadmap

WHY ZEEVO?

Our experience and expertise <

Our style and passion <

Our team of professionals <

Our commitment to a strategic relationship <

LET'S TALK

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